From: Peter Oakford – Deputy Leader, Cabinet Member for Strategic Commissioning & Public Health and Chairman of the Kent Health and Wellbeing Board

To: County Council 7 December 2017

Subject: Kent Health and Wellbeing Board Annual Report 2016-2017

Past Pathway of Paper: 20 September 2017 Kent Health and Wellbeing Board

Summary: The Kent Health and Wellbeing Board is required to report annually to Kent County Council summarising how it has discharged its statutory duties and associated functions.

Recommendation – That the County Council is asked to agree that the Kent Health and Wellbeing Board has fulfilled its responsibilities under its Terms of Reference.

1. Background

- 1.1 The Kent Health and Wellbeing Board was established following the enactment of the Health and Social Care Act 2012. From 1 April 2013 it became a committee of Kent County Council although from September 2011 the Health and Wellbeing Board operated in shadow form as part of the Government's Early Adopter programme.
- 1.2 Under the terms of reference for the Board it is required to submit an annual report to the County Council detailing how it has met its statutory obligations and performed other important functions that fall within its terms of reference. The report is not intended to be a comprehensive review of the Health and Social Care system in Kent but focusses on the work of the Board itself.

2. The Report

- 2.1 The attached report details the activity of the Board during the period April 2016 to March 2017. It was approved by the Health and Wellbeing Board on September 20 2017.
- 2.2 Appendices to the report give detail on the agenda items considered. Other sections of the report describe initiatives that have been developed with the involvement of the Board during the year and commentary on how some of the issues are being progressed in the current year.

3. Recommendation

3.1 That the County Council is asked to agree that the Kent Health and Wellbeing Board has fulfilled its responsibilities under its Terms of Reference.

Attachment: Kent Health and Wellbeing Board Annual Report 2016-2017

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Kent Health and Wellbeing Board Annual Report 2017-18

1. Introduction and Current Context

- 1.1 This is the annual report of the Kent Health and Wellbeing Board (the Board) for 2016/17. Under its terms of reference the Board is required to produce an annual report detailing how it has met its statutory obligations and performed other important functions that fall within its terms of reference. The report is not intended to be a comprehensive review of the Health and Social Care system in Kent but focuses on the work of the Board itself. This report details the activity of the Board during the period **April 2016 to March 2017.**
- 1.2 During this year the Board was engaged with the Sustainability and Transformation Plan (STP) for Kent and Medway. The STP is a national initiative designed to have a significant impact on the progress of integration and it will influence all aspects of health and social care. It provides the current framework for health and social care policy discussion and has been the focus of leaders across health, public health, and social care for the past year and will continue to be an area of significant interest for the Board.
- 1.3 The Board will continue to have the same statutory responsibilities that it currently has. The challenge for the Board as it goes forward will be to continue to fulfil its statutory duties and operate meaningfully within a different planning and commissioning environment.

2. The Structure of the Kent Board and its Membership

- 2.1 The Kent Health and Wellbeing Board is a statutory body established by the Health and Social Care Act 2012 as a formal committee of Kent County Council (KCC), with the intention that it operate as a partnership board. The Kent Board has statutory representation from all the organisations that are responsible for the planning and commissioning of health and social care services in the county, along with Healthwatch. The Act specified a minimum membership that in Kent has been extended to include representatives of district councils, recognising we operate in a two tier authority area where district colleagues are critical partners.
- 2.2 The Kent Health and Wellbeing Board was chaired for the whole of 2016/17 by KCC Cabinet Member for Education and Health Reform, Cllr Roger Gough. It met 6 times between April 2015 and March 2016. A full list of agenda items considered at each meeting can be found at Appendix 1. The Board does not have any dedicated resources and is administered as a Committee of Kent County Council by Democratic Services, a Secretariat of KCC.

3. Substructures

3.1 Over time a number of subgroups have been established to assist the Kent Board for specific purposes. These are:

- Seven Local Health and Wellbeing Boards primarily supported by District Councils.
- The Kent Children's Health and Wellbeing Board that focusses on issues relevant to our children and young people.
- The Kent Health and Social Care Integration Pioneer Group that is responsible for delivering the NHS England Integration Pioneer Programme of which Kent was a founder member.
- The Better Care Fund Assurance Group that monitors the progress of the Better Care Fund plans developed to promote integration.

4. Statutory Responsibilities of the Board

4.1 Under the Health and Social Care Act 2012 the Kent Board has five responsibilities and in 2016/17 has successfully fulfilled its statutory requirements as described below:

A. To ensure that a Joint Strategic Needs Assessment (JSNA) that identifies the health priorities for the population is produced

Kent's JSNA is available here: <u>http://www.kpho.org.uk/joint-strategic-needs-assessment.</u>

- 4.2 Reports concerning the JSNA were received by the Board:
 - Kent JSNA Overview Report for 2016 on 25 May 2016.
 - An exception report was considered by the Board on 22 March 2017.
- 4.3 During the year a working group has been looking at how a "JSNA Plus" can be developed that will include trend analysis, predictive modelling and value for money tools. This work is being carried forward with the current review of the Joint Health and Wellbeing Strategy.

B. To ensure that a Joint Health and Wellbeing Strategy, based on the Joint Strategic Needs Assessment is produced.

- 4.4 The strategy was published in 2014 and runs until the end of 2017. It is available here: <u>http://www.kent.gov.uk/social-care-and-health/health/health-and-public-health-policies/joint-health-and-wellbeing-strategy</u>
- 4.5 The Board has continued to oversee the implementation of the strategy which has five outcomes and during 2016/17, the focus was on reporting against specific Outcomes
 - Every child has the best start in life- report received 25 January 2017.
 - Effective prevention of ill health by people taking greater responsibility for their health and wellbeing- 20 July 2016.
 - The quality of life for people with long term conditions is enhanced and they have access to good quality care and support- 21 September 2016.
 - People with mental health issues are supported to 'live well'- 20 July 2016

- People with dementia are assessed and treated earlier, and are supported to live well- 23 November 2016
- 4.6 On 23rd November 2016 the Board agreed to begin development of the next Joint Health and Wellbeing Strategy. The Board agreed that a strategy steering group would be formed which has met four times since November 2016. Some local engagement work has also taken place with representatives from the Voluntary sector and Healthwatch Volunteers. Work on the new strategy continues into 2017-18.

C. To ensure that the commissioning plans of the CCGs and Kent County Council (social care and public health) properly reflect the needs identified in the Joint Strategic Needs Assessment and the priorities within the Joint Health and Wellbeing Strategy.

4.7 The Health and Wellbeing Board received a report on 22 March 2017 which provided assurance that work carried out by Commissioners reflected the priorities of the current Joint Health and Wellbeing Strategy.

D. To ensure that a Pharmaceutical Needs Assessment is produced.

- 4.8 The main aim of the Kent Pharmaceutical Needs Assessment (PNA) is to describe the current pharmaceutical services in Kent, systematically identify any gaps/unmet needs and in consultation with stakeholders make recommendations on future development.
- 4.9 The Board approved the Kent's Pharmaceutical Needs Assessment on 18 March 2015 and it is available here: <u>http://www.kpho.org.uk/health-intelligence/service-provision/pharmacy/pharmaceutical-needs-assessments</u>

E. To promote the integration of health and social care

4.10 Sustainability and Transformation Plan (STP)

The Kent and Medway STP sets out the challenges that the health and social care system is facing. It also describes how New Models of Care are being developed to enable the whole system to be realigned to meet these challenges. The document is available here - <u>http://kentandmedway.nhs.uk/</u> The Health and Wellbeing Board has been involved in the development of the STP and the Chair of the Board is a member of the Kent and Medway STP Programme Board. The Board has received regular reports on the STP – 25 May 2016, 21 September 2016 (with a special focus on Local Care), and 22 March 2017.

4.11 Better Care Fund (BCF)

The Better Care Fund is a driver for integration as it promotes the pooling of budgets and the development of joint initiatives by health and social care organisations designed to reduce demand for hospital services. In 2015/16 the national allocation for the Kent Better Care Fund was £101m. For 2016/17 this was increased to £105m. The Social Care Capital Grant has ceased and the Disabled Facilities Grant has been increased from £7.2m to £13.1m. While

the BCF is a relatively small element of health and social care budgets in Kent, the Board is keen for it to be used efficiently and effectively and it received papers on the BCF on 25 May 2016 and 25 January 2017.

4.12 Pioneer Programme

The national Integrated Care and Support Pioneer Programme was launched in November 2013 to assist selected authorities to progress with their health and social care integration plans at pace and scale. As one of the original Integration Pioneer sites Kent established an Integration Pioneer Group as a sub-group of the Health and Wellbeing Board to coordinate the delivery of the objectives identified in the Kent Pioneer bid. The Integration Pioneer Programme and team continue to support the development of new models of delivery to support the STP.

Further information about the Kent and Medway Integration Care Pioneer can be found here: <u>http://www.kent.gov.uk/about-the-council/strategies-and-policies/health-policies/kent-integration-pioneer</u>

4.13 One Public Estate (OPE)

This programme is designed to facilitate and enable public sector bodies to work collaboratively on property and land matters. The Board considered how the Department of Health's Local Estate Strategy and the requirement to establish local estates forums might fit with wider collaboration and integration of service commissioning. A substantial amount of practical work in different localities has followed on from this and the Board received an update on 21 September 2016.

5 Endorsement, consideration and support

- 5.1 A number of issues that either have implications for the health and wellbeing of the population or are likely to impact on the health and social care system have been presented to the Board for their consideration and endorsement. In 2016/17 these have included:
 - Kent Environment Strategy 20 July 2016
 - Kent and Medway Crisis Care Concordat Annual Report 20 July 2016.
 - Healthwatch Kent Annual Report 21 September 2016.
 - Kent Safeguarding Children Board 2015/16 Annual Report 23 November 2016.
 - Kent Transformation Plan for Children, Young People and Young Adults' Mental Health and Wellbeing 23 November 2016.
 - Update from the Kent Drug and Alcohol Partnership 25 January 2017.
 - Kent and Medway Safeguarding Adults Board Annual Report 2015/16 25 January 2017.

Background Papers

Information on the Kent Health and Wellbeing Board, including meeting dates and meeting papers can be found here:

https://democracy.kent.gov.uk/mgCommitteeDetails.aspx?ID=790

APPENDIX 1

Substantive agenda items taken by the Kent Health and Wellbeing Board in 2016/17

25 May 2016

- Draft Sustainability and Transformation Plans Presentation
- The Kent Better Care Fund
- Workforce Task and Finish Group Final Report and Recommendations
- Addressing Obesity: Progress Report from Local Health and Wellbeing Boards
- Abridged Kent Joint Strategic Needs Assessment (JSNA) Overview Report 2016
- Forward work programme of the Board
- Minutes of the 0-25 Health and Wellbeing Board (Standing item)
- Minutes of the Local Health and Wellbeing Boards (Standing item)

20 July 2016

- Kent Environment Strategy
- Kent and Medway Crisis Care Concordat Annual Report
- Review of Outcome 2 Prevention of III-health

21 September 2016

- Outcome 3 of the Health and Wellbeing Strategy and Development of Out of Hospital Care
- One public estate/local estates update
- Draft Kent Health and Wellbeing Board Annual Report 2015-16
- Healthwatch Kent Annual Report

23 November 2016

- Kent Safeguarding Children Board 2015/16 Annual Report
- Review of Outcome 5 Dementia
- Developing a Joint Health and Wellbeing Strategy 2018-21
- Developing the Relationship between the Kent Health and Wellbeing Board and the VCS
- Kent Transformation Plan for Children, Young People and Young Adults' Mental Health and Wellbeing

25 January 2017

- Update from the Kent Drug and Alcohol Partnership
- Better Care Fund 2017/19
- Health and Wellbeing Strategy: Update Outcome 1. Every Child has the Best Start in Life.
- Update report on the Children's Integrated Commissioning Project

• Kent and Medway Safeguarding Adults Board – Annual Report 2015/16

22 March 2017

- Draft Joint Kent Health and Wellbeing Strategy 2018-23.
- Kent Health and Wellbeing Board Review of Commissioning Plans and STP Update.
- Kent Joint Strategic Needs Assessment Exception Report 2016/17.